

Mark your calendar

World Publishing  
Expo 2013,  
7-9 October, Berlin



[www.wan-ifra.org/expo2013](http://www.wan-ifra.org/expo2013)

# Media Port

IFRA Expo & Conference  
29-31 Oct, Messe Frankfurt, Germany

World  
Publishing  
Expo 2012

Session:

**Digital Innovation**

Title:

**The importance of a flexible  
Paywall system in your digital  
product strategy**

Speaker:

**Håvard Angen Rye**

**CTO**

**Gyldendal Norsk Forlag AS**

# THE GYLDENDAL GROUP

**Gyldendal ASA**, the holding company of the Gyldendal Group.

- Listed on Oslo Stock Exchange.
- Annual turnover: **210 mill Euro**
- Number of employees: **800**

## **Business areas**

- Publishing houses
- Book clubs
- Distribution
- Bookstores
- **Digital publishing/on-line information**



# Background

Everything gets **digital**



Everything gets **personal**

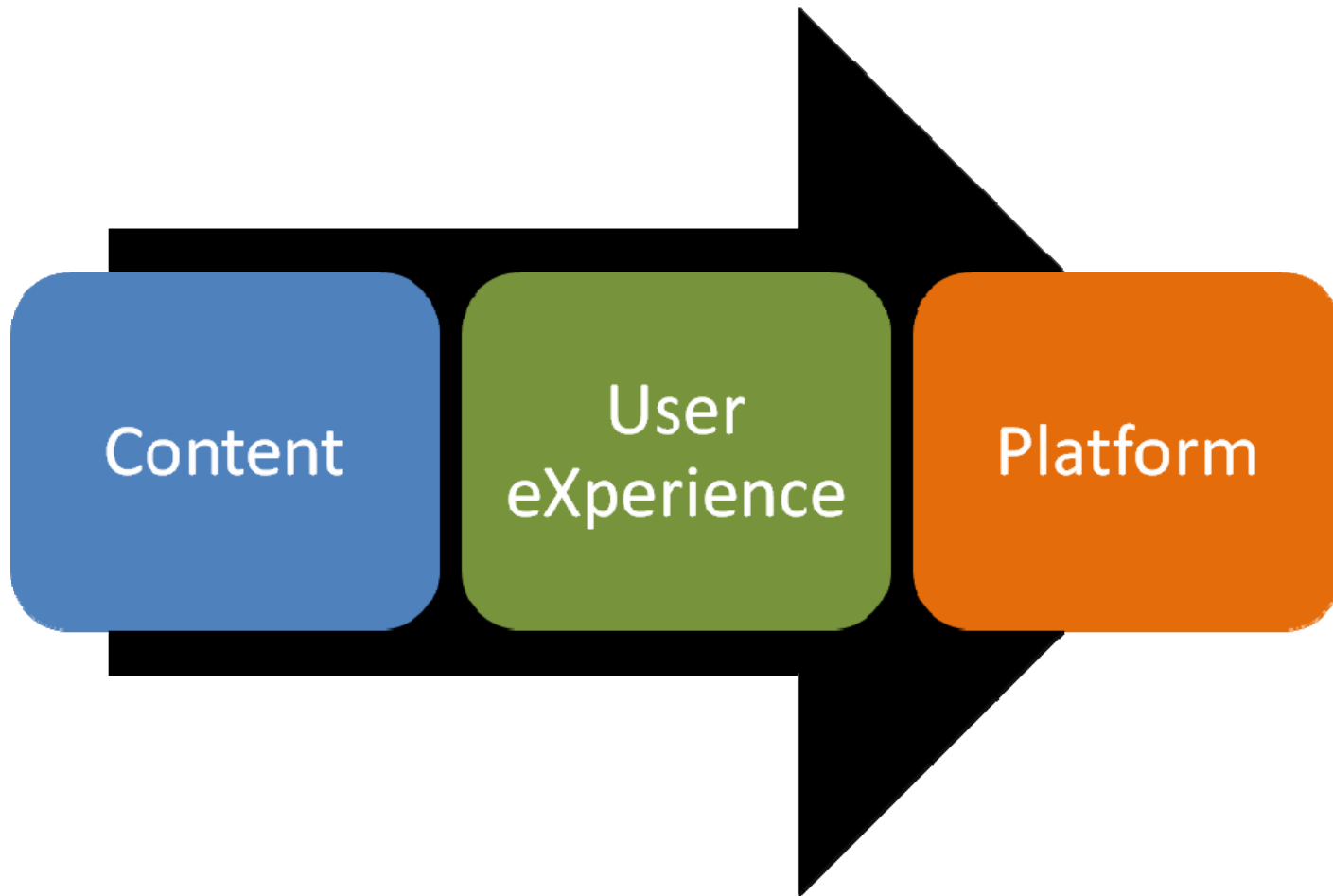


More sophisticated  
business models

System  
support?



# The Digital Business Model



New markets

The winner  
takes it all

Scalability

New products and  
services

New Business  
Models

First Mover

Time-to-  
market

Architecture  
Platform

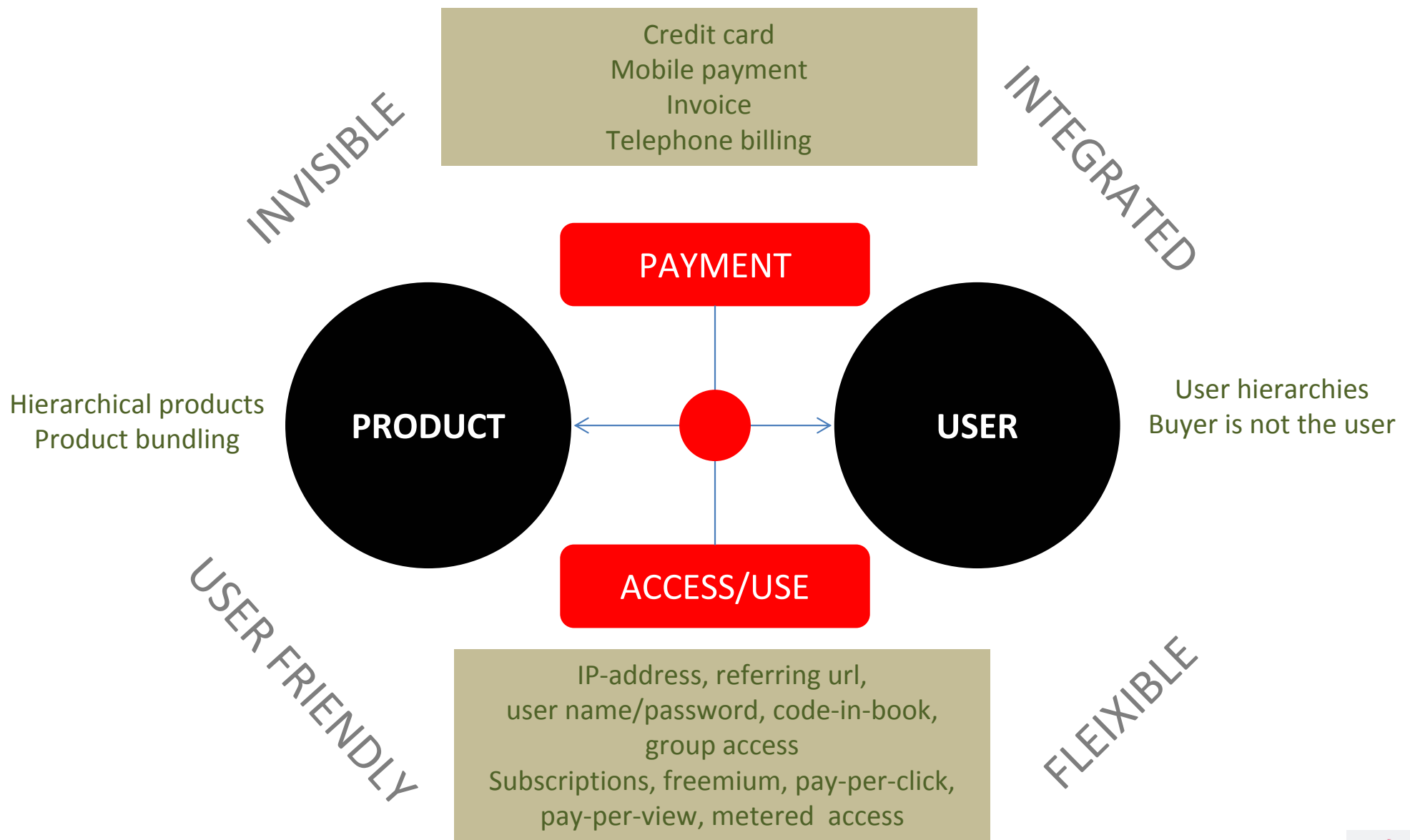


Flexibility  
Agility

PLATFORM AS A BUSINESS ENABLER



# ACCESS – COMPLEXITY AND IMPORTANCE





21. OKTOBER 2012

**AMNESTY  
INTERNATIONAL**



TV-AKSJONEN **NRK**

**GÅ TIL SIDENE HER**



**Velkommen til Salaby!**

– alle fag på ett sted

TV-aksjonen til Amnesty  
Salaby og Amnesty har utviklet et nytt  
undervisningsopplegg om menneskerettigheter  
og demokrati til høstens tv-aksjon.



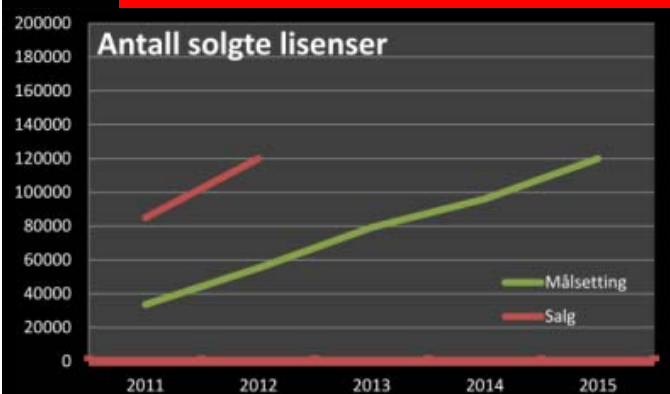
Onsdag 24. oktober er det FN-dagen.  
Gå til sidene her >>

Utgitt med støtte fra Utdanningsdirektoratet.

60 %



More than  
every second  
a 6 to 9 years old  
child is using Salaby  
regularly



# SALABY

A successful digital product



A leading position in the printed book market  
We moved the users to a fully digital platform

We had the content  
The user experience was outstanding  
**We invested in a platform!**



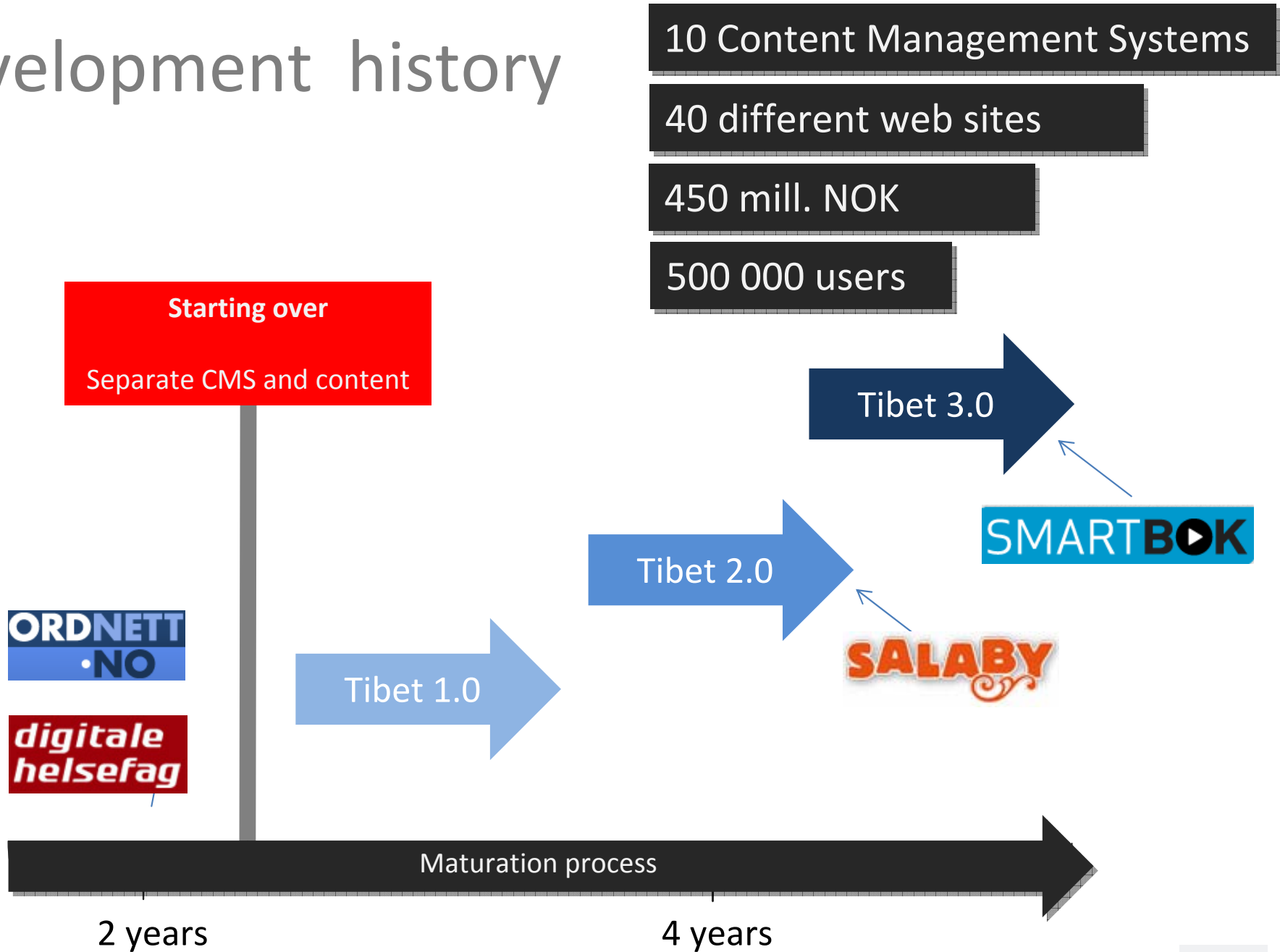
# What we needed

A platform for

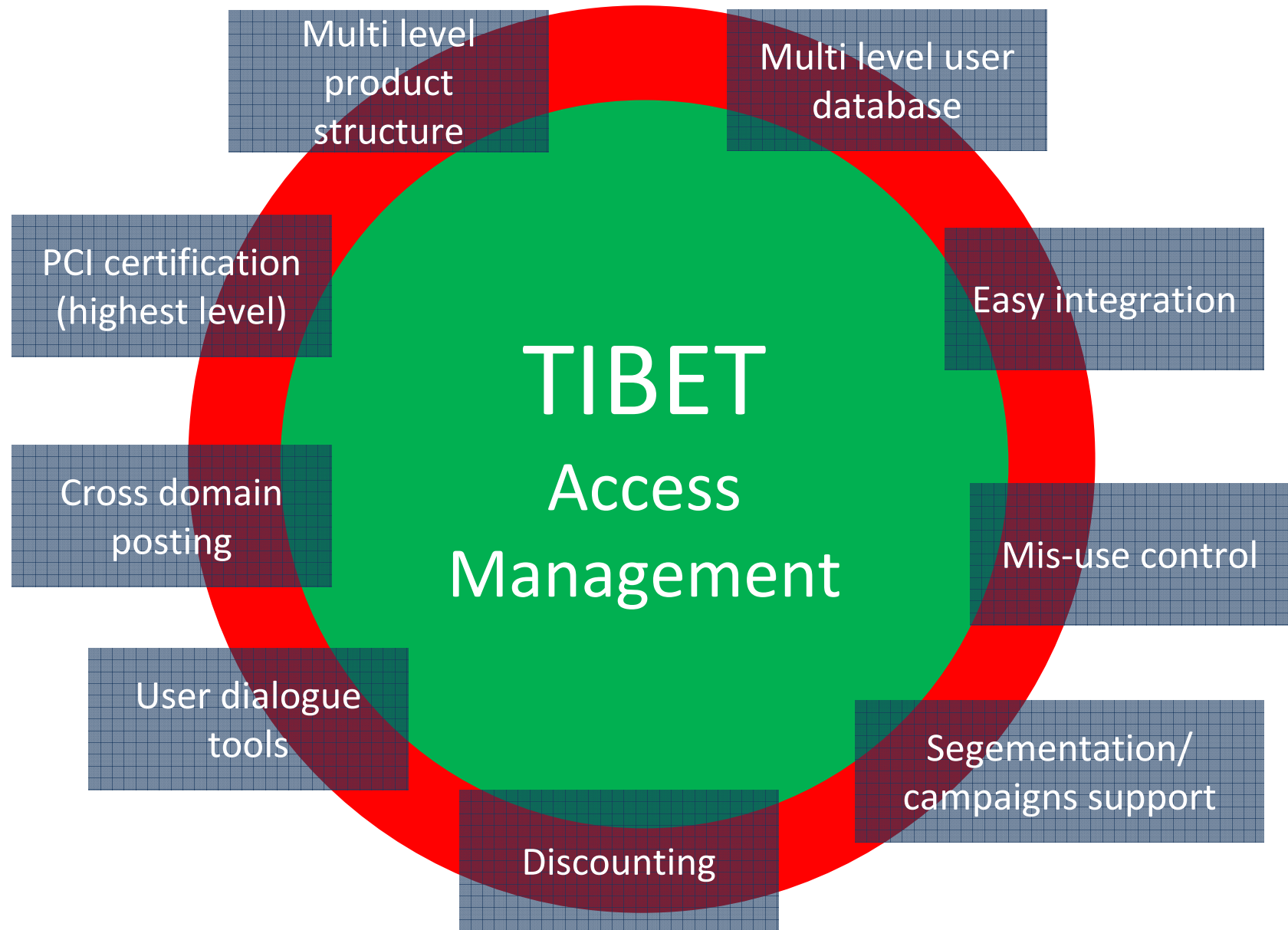
- «Frictionless» business development
- Easy set up and configuration of products and pricing model
- Economics of scale
- Integration capabilities (by design)



# Development history

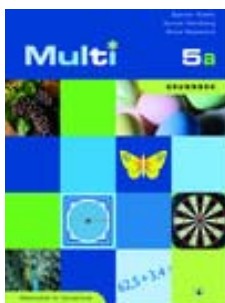
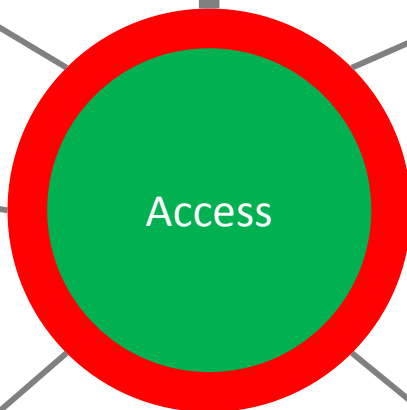


# FUNCTIONALITY



Gyldendal Access and Payment System





# PRODUCTS



Test access  
Pricing  
Access rules

**PRODUCT**

Content  
(e.g. Sports)

- Article
- Article
- Content object

Content  
(e.g. Culture)

- Article
- Article
- Article

# Lessons learned

Access management is a **strategic issue**,  
as well as technical

Access management is **complex**

Access management is also about  
organizational **maturity**

The significance of access management is  
**hard to communicate**





Questions?

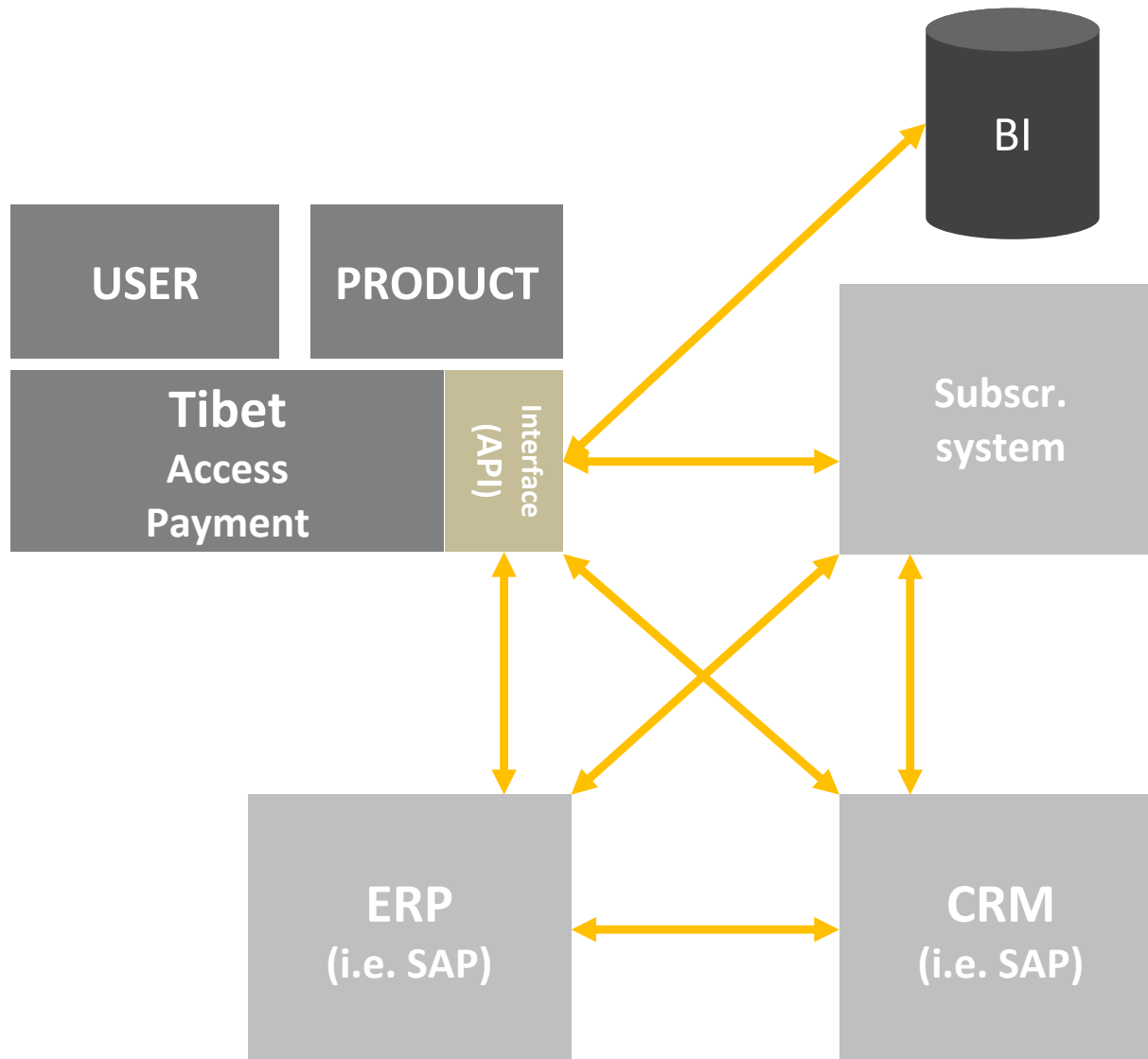
Thank you for your attention!



Extra...



# THE SYSTEM LANDSCAPE



# The Tibet Pay wall - Webservices in the templates

